



Creating a world  
where no one  
gets left behind

10<sup>th</sup> Anniversary  
**Digicel** Foundation

*«Sustainable development is the pathway to the future we want for all. It offers a framework to generate economic growth, achieve social justice, exercise environmental stewardship and strengthen governance.»*

Ban Ki-moon



Ecole Saint Patrick in Cité Soleil - 2008

# Preface

We always say that time flies and the Digicel Foundation reaching its 10th year has allowed me to realize that this is indeed the case. While writing these few lines, I find it hard to believe that it has already been a decade since the Digicel Foundation launched its activities at Thomazeau on March 5, 2007. What amazing memories!

Today, 10 years on, the Digicel Foundation has an extraordinary track record, but its most important accomplishment is that it has managed to maintain its commitment to always be shoulder to shoulder with the Haitian people, to be able to rely on the trust of its donors, to have loyal partners, and to have a staff and volunteer employees who are committed to the ethos of the Foundation. The title of the 10th anniversary grants competition «Konbit Pou Chanjman» (Come together for change), beautifully translates the vision and mission of the Digicel Foundation.

Each of the texts contained in this book is a cornerstone of this vast project, chronicling the decade, as well, as the 10th anniversary year. They express the commitment of the various communities who have decided to work together tirelessly to offer better opportunities and to allow thousands of people to dream of – and achieve – a better future.

Throughout the last 10 years, many obstacles and challenges have come up in the day-to-day operation of the Foundation, but the team has overcome them all with courage, determination and good humor. In particular, I would like to recognize the contribution of Josefa Gauthier, who has guided the Foundation since its inception, and continues to do so in her role as Chairperson, Elizabeth Headon who successfully led the team during a very difficult time after the earthquake and Sophia Stransky who has for many years committed her dynamism and professionalism to reach ever-higher ambitions for the Foundation and for Haiti.

May you be inspired by the work and commitment of the extraordinary men and women of Haiti.

**Maria Mulcahy**  
**Chairperson**  
**Digicel Foundations**



## Denis O'Brien

### Patron

*«The Digicel Foundation identified its areas of intervention, the main one being education, with a view to contributing to the emergence of citizens who will be better educated and who will give a new boost to the country's socioeconomic development.»*

10 years have passed since the Digicel Foundation began in Haiti. From its inception, the Foundation wanted to embody Digicel's values of social responsibility. 10 years ago, we made a commitment of solidarity to Haiti in general, and in particular to the most disadvantaged communities in the country. Today, we are proud to have built 175 schools.

What was the path to get us there? Aware of the issues and challenges surrounding sustainable development in Haiti, the Digicel Foundation identified its areas of intervention, the main one being education, with a view to contributing to the emergence of citizens who will be better educated and who will give a new boost to the country's socioeconomic development.

10 years later, the Digicel Foundation is pleased to be providing conducive learning environments to some 60,000 children who attend these schools and to ensure that they receive quality education through a training program developed for their teachers.

Haiti has, over the course of this decade, experienced very difficult years, with a recurrence of major natural disasters. Although these disasters hit the country hard, they revealed the resilience of the Haitian nation. The Digicel Foundation is pleased to have been present alongside the communities and to have helped them recover with dignity after such hardships.

Overtime, the Digicel Foundation has grown to become one of the most important corporate foundations in Haiti. It is clear that after 10 years, we have accomplished great things, achievements that have also been useful to the country's development, and of which we are very proud. Nevertheless, we must continue to move forward. Indeed, the many challenges that remain are significant and we must continue to work together, day in and day out, tirelessly, to overcome them.

I would like to thank the Haitian government for our fruitful collaboration over the past 10 years. My warmest thanks also go to Josefa Gauthier, former Executive Director of the Foundation and Chairperson since 2010. I would like to congratulate and thank Elizabeth Headon, our former Executive Director, and Sophia Stransky, our Executive Director since 2012, for their dedication and leadership, traits that have characterized the Foundation's vision over the years. I would also like to extend my gratitude to all our partners, to the Digicel Foundation staff, to the extraordinary members of the Foundation's Board of Directors and to all Digicel employees who are always very enthusiastic about the Foundation's activities. I'm extremely grateful.

Together, let's commit ourselves to another 10 years filled with innovative community initiatives.



## Raymonde Pun

Chairperson  
2009-2010

*«At the time when the Digicel Foundation launched its activities, no other corporate foundation in the country had such ambitious goals.»*

Building on its 10 years of existence, the Digicel Foundation has made its mark and is now part of a group of corporate citizens actively involved in shaping the better Haiti that we all dream of and for which we join our strengths.

Since its creation, the Digicel Foundation, through its vision and goals, has shown how important it is for companies to give back, to get involved in the country's socioeconomic development, and to build a better future together.

At the time when the Digicel Foundation launched its activities, no other corporate foundation in the country had such ambitious goals. As the first Chairperson of the Foundation, the challenge was huge, but I was very quickly reassured by the motivation of the Foundation's team and Digicel employees. I remember that back then the projects seemed unrealistic: for example, to build 20 schools in the first year, at a rate of two schools per department. It was a major accomplishment at the time. I need not mention how proud I am today, 10 years later, when I see the Foundation's track record of 175 schools built nationwide in just 10 years.

When I was approached to be part of the Digicel Foundation team, I accepted with great enthusiasm, not only because it was important for me to get involved in initiatives aimed at developing my homeland, but I also felt that, above all, it was imperative for me to chart the way and show others the need to engage with the most vulnerable communities in the country. Through its grants program, the Digicel Foundation prides itself in supporting projects aimed at advancing women, children, and people with special needs.

10 years later, I am delighted to see that the Foundation has touched the lives of more than one million Haitians, that its activities have taken it to the most remote corners of the country, and that it has upheld its mission of reaching minorities and effecting real change in their daily lives.

I would like to thank its Patron, Mr. Denis O'Brien, for his trust and for allowing me to live this beautiful and rewarding experience. Additionally, I would like to congratulate all the Digicel Foundation employees and its many partners and wish them courage and all the best in the years to come.





## Josefa R. Gauthier Chairperson

*«The Foundation decided to begin its activities with a tangible action: the reconstruction of Ecole Mixte Lagého in Thomazeau.»*

When the Digicel Foundation was launched, the public was skeptical that this new organization could make a real difference. So the Foundation decided to begin its activities with a tangible action: the reconstruction of Ecole Mixte Lagého in Thomazeau. Area residents could not believe the investment in the premises made available to them.

The difference between the new building and other existing schools in the area was striking: the students in other schools sat in the shade of trees and on rocks. Faced with this unfortunate reality, the Chairman of Digicel, Mr. Denis O'Brien, made the decision to build 20 schools in the country's 10 departments to offer all children in the country the same opportunities to access education. At the time, the project seemed gigantic and we would not dare to imagine that 10 years later the Digicel Foundation would celebrate the opening of its 175th school.

After 10 years at the Digicel Foundation, first as Executive Director and since March 2010 as Chairperson, I am very happy that we have been able to keep our promise to always stand with the Haitian people to help them shape a better future through our programs: school construction, teacher training, community project grants, etc., but also, and above all, to assist the population in times of distress caused unfortunately by the various natural disasters that regularly afflict this Caribbean island.

The Digicel Foundation has made it a matter of pride to support the most vulnerable groups and I am delighted by the commitment it has shown in supporting activities aimed at social inclusion, especially for people with disabilities.

These many achievements have been made possible by our operating budget, which has increased over the years to reach a total of more than \$65 million in March 2018, 9% of which comes from donors who believe in our vision and who have decided to invest with us in the country's development. But money alone would not have been enough to lead us to success. We have capitalized on the team spirit that has always characterized the work of the Digicel Foundation. I'd like to take this opportunity to congratulate the Chairperson for the Digicel Foundations, Maria Mulcahy, for her leadership, and the Executive Director, Sophia Stransky, for her dynamism. I'd like to thank all our partners, the members of the Board of Directors, the volunteers, and all Foundation staff for their commitment to this common mission to work for a better tomorrow in Haiti.



## Elizabeth Headon

### Executive Director

### 2010 - 2012

*«The direction from our Patron, Denis O'Brien, was very clear - we had to act to help restore the educational infrastructure, and we were to build 50 schools as quickly as possible.»*

Towards the close of 2009, the Digicel Foundation Haiti was reviewing its activity in its first two years, and considering how to build on the success of the 20 schools constructed from 2007 to 2008. There were a number of options, still focusing on education and community grants, and important partnerships with organizations such as Zanmi Lasante. I arrived in Haiti in November to start work on a three year strategic plan.

All that changed in January 2010, when a huge earthquake struck, destroying nearly 4,000 schools in Port au Prince and the surrounds. Fortunately, all of the Digicel Foundation schools withstood the earthquake, and no child was hurt at any of them. The direction from our Patron, Denis O'Brien, was very clear - we had to act to help restore the educational infrastructure, and we were to build 50 schools as quickly as possible.

There were a number of barriers to getting the school building programme started: many sites were covered in rubble, and many that were cleared, were being used as camps for the more than one million people who had lost their homes. With the assistance of engineers from Irish firm, Kentz, joining the Foundation's growing team, the first step was to develop an innovative school solution, using containers which had brought aid to Haiti and converting them to classrooms. They were extremely popular especially with the many traumatized children too afraid to return to school under the traditional flat concrete roofs. The majority of these schools were placed around Leogane, the epicentre of the earthquake.

In the meantime engineer Peter Kerrigan was developing a design for safe permanent schools which would work on many different sites, and provide secure, bright and well-ventilated classrooms. Once schools resumed in April 2010, we were busy reviewing applications and visiting possible schools all over the country. Eventually, 50 sites were identified and the schools were built within 18 months with the support of everyone in Digicel and partners such as the Andrew Grene Foundation, Firmenich, Happy Hearts Fund, Mary Black Foundation, Neal & Massy, Stiller Foundation, United Way Trinidad & Tobago and the W. K. Kellogg Foundation. We were proud to be able to demonstrate what was possible in Haiti, and a number of these schools were 'firsts' for the Foundation - the first schools on islands, the first secondary school, and the first two-storey schools.

It was an incredible experience and privilege for me to work with the Digicel Foundation Haiti during those challenging and emotional times, and I particularly want to thank the entire Foundation team for their unbelievable efforts and commitment throughout. I hope it helped in small part as groundwork for the fantastic achievements and successes of the Foundation in the years to follow.



## Sophia Stransky

### Executive Director

*«Strengthened by 10 years of experience, we have learned lessons that have shaped us along the way. In the coming years, our plan is to refine our programs and continue with our four pillars.»*

As a former member of the first Board of Directors that officially launched the Digicel Foundation in March 2007 and as its Executive Director since 2012, I am very proud to see all that the Foundation has achieved in only a decade.

In recent years, important goals have been attained. In fact, 100 new schools were built, bringing the total number of Digicel Foundation schools across the country to 175. Our training program reached over 2,000 teachers and principals working in these schools. Through our grants program, we have touched more than one million beneficiaries. I was equally delighted with the success of the new «Konbit Pou Chanjman» (Come together for change) campaign, which allowed us to offer the same funding opportunity to organizations working in the country's 10 departments. Through «Konbit Pou Chanjman,» 10 organizations that have submitted a vast array of proposals will receive financial support for projects aimed at developing their communities.

Strengthened by 10 years of experience, we have learned lessons that have shaped us along the way. In the coming years, our plan is to refine our programs and continue with our four pillars – capitalizing on the successes of our School Construction Program while assessing the need for future projects. Our Professional Development Program will be modified into a performance and evolution program. Thanks to all the tools we shared with schools over the last few years, they can now take charge and create innovative projects aimed at developing their independence and growing these learning centers. The idea is to encourage school principals and teachers to develop their leadership to make models of their schools.

The experience of «Konbit Pou Chanjman», a campaign within our Grants Program, will be continued. This model allows us to receive all grant applications at the same time, have a better geographic distribution of our activities, and evaluate all projects from the 10 departments impartially. The Employee Engagement Program is one of the Foundation's strengths: volunteers will be asked to become ambassadors and to contribute to the success of projects to be developed soon in several regions.

In our 10 years of existence we have a remarkable track record, and I am sure that the coming years will be highlighted by more great moments of celebration. I am very honored to be part of the Digicel Foundation, which has brought so much hope and happiness to so many people across Haiti. The Foundation team continues to achieve the ambitious goals set for them and I am grateful for their dedication and hard work. I'd like to express my deepest gratitude to the members of the Board of Directors for their availability, and to all our partners, for their valuable support. My warmest thanks to Maria Mulcahy and Josefa Gauthier for their leadership and guidance throughout this adventure. To the Patron of the Digicel Foundation, Mr. Denis O'Brien, I express my gratitude for his faith in Haiti and his generous contribution toward its development.



Centre Rosalie Javouhey in Port-au-Prince - 2015

The Digicel Foundation committed to improving educational infrastructure in Haïti by building schools which were safer and more adapted to modern learning standards. From its inception, the Digicel Foundation wanted schools not to be just schools but also and especially community centers that could host the area's socio-cultural activities.

After 10 years, our school construction program has evolved significantly. We have gone from prototypes of single-story buildings containing six classrooms to much larger buildings consisting of multiple floors, depending on the topography of the available land; these schools welcome students from preschool to middle school levels.

During our first year of activity 20 schools were built, two per department. After this first phase was completed successfully, the commitment was made to build another 30 schools to bring the total to 50. However, the country's vulnerability to natural disasters led us to modify our program. After the January 12, 2010 earthquake, the decision was made to build 130 schools across the country with a particular focus on the West department because of the strong demand that arose after the destruction of thousands of educational institutions. Faced with the trauma of children who were afraid to return to classrooms built of concrete, 16 modular schools were built using shipping containers and temporary facilities were also offered to the Ministry of National Education to enable them to resume their activities. This phase of our program was completed with the inauguration of our 150th school at Saut d'Eau on November 19, 2014.

Since, the Digicel Foundation is proud to have completed an additional 25 schools. To date, we have built 175 schools across the country's 10 departments; these schools host more than 60,000 children and meet modern earthquake and hurricane resistant standards. We have always encouraged school leaders to use the premises for community service purposes and are pleased that our schools in the Grand Anse and South departments were used as temporary shelters when hurricane Matthew struck Haiti in 2016, allowing hundreds of families to stay safe.

This fantastic experience allowed us to discover some very remote places, sometimes inaccessible to vehicles of any kind, where we stood in awe of the courage of the local residents of these communities, who transported, by hand, all the construction materials needed to build the schools, because they told us that no sacrifice is too great for their children's education.





Petit Séminaire Collège Saint Martial in Port-au-Prince – 2015

## A director speaks

The Ecole Nationale de Carrefour des Pères is located in the 3rd communal section of Jenny Payer of the Milot commune, North department. In 2006, the situation at the school was so critical in terms of infrastructure that few students attended class. There was only one classroom, which housed first grade. The other classes (2nd to 6th grade) were held under the trees. Students had to sit on rocks, tree roots, or on their bicycles. During rainy spells, the school essentially shut down.

When the Digicel Foundation arrived in the country in 2007, proposing to improve the country's school infrastructure, the Ecole Nationale de Carrefour des Pères was fortunate to be one of the lucky beneficiaries. Thus, we received a brand-new school building with fully-furnished and very spacious classrooms, a school office, a depot, and a sanitation block. This donation is of great importance to the area and has had a significant impact on the school's enrollment, which increased from 150 to 290 students. This construction greatly contributes to the education of the children of Carrefour des Pères and we warmly thank the Digicel Foundation. The entire community of Carrefour des Pères is forever grateful.

**Edris Ismé**  
**Ecole Nationale de Carrefour des Pères**  
**Milot, North Department**



Ecole Nationale Saint Michel du Sud - 2008



Collège Georges Derex in Leogane - 2010



## Reflections of a parent

Founded in 2004, the Ecole Sainte Croix de Hicaque, located in the 3rd communal section of La Hoye, Lascahobas commune, is the only educational institution that serves this area, which has a population of over 8,000 residents and whose main commercial activities are agriculture and fishing.

Originally, some classes were housed in tents made of palm wood or in the shade of fruit trees planted on the grounds. The children were, therefore, at the mercy of the sun, bad weather, and the curious eyes of passers-by. The old school furniture was uncomfortable for the students and they were unable to focus; as a consequence, academic results left a lot to be desired.

However, the only other valid school options were in Lascahobas or Pareidon, two towns located over an hour away from Hicaque and via roads that are practically impassable during the rainy season.

In 2013, when the Foundation built the new school structure for the benefit of the community of Hicaque, it was literally a sort of deliverance, «the end of all misery.»

This year, more than 400 children attend the Ecole Sainte Croix de Hicaque. Students learn in fully-furnished, spacious, and well-ventilated classrooms. It is with great joy that I'd like to express my deepest gratitude to the Digicel Foundation.

**Michel Clotide**  
**Ecole Sainte Croix de Hicaque**  
**Lascahobas, Center Department**



Library at Ecole Nationale PJ Mara de Jolivert in Bassin Bleu - 2018



## Testimony of a student

It is a great joy to see that Digicel has thought about us via its Foundation. I think it's a super idea to help with the reconstruction of schools. I would like to congratulate the Digicel Foundation staff, who do excellent work. Your contribution, to the reconstruction of our school building, was a beautiful gift which we are very pleased with and use with pride. That is why I'd like to say thank you to the Digicel Foundation's leaders, gratitude

that comes from the bottom of my heart because you have shown such great kindness.

**Kervens Profil**  
**Ecole Nationale de Jean Marie Guilloux**  
**Port-au-Prince, West Department**





## A congregation shares

Present and active in Haiti since June 5, 1864, the Congregation of the sisters of Saint Joseph of Cluny works primarily in the field of education. The congregation is present across the country and more particularly in Port-au-Prince, Petion-ville, Jacmel, Cayes Jacmel, Gonaïves, Thomonde, Hinche, Saint Marc, Cap-Haïtien and Grande Rivière du Nord. The sisters welcome over 10,000 children, most from very disadvantaged backgrounds, at the congregation's 15 schools and seven literacy centers.

The Digicel Foundation was the Congregation's main source of support for school reconstruction after the earthquake and we are extremely appreciative. In total, the Digicel Foundation participated in 9 school construction projects across the country and also improved the quality of the courses taught by providing continuing education for our primary school teachers.

The sisters are very grateful to the Digicel Foundation and its team for their involvement in all these projects.

**Sister Christiane Gervais**  
**Provincial Superior**  
**Sisters of Saint Joseph of Cluny**



Inauguration of Centre Rosalie Javouhey



Josefa Gauthier and Catherine O'Brien





## Experience of a construction firm

The Foundation's presence in a country such as ours is of paramount importance. Our experience with the Digicel Foundation began in 2012. At that time, we worked together under the name of MVF Construction and it was a very rewarding experience.

We have developed a great partnership with the Foundation, which plays a multidimensional role in the country's development. It is true that we are a construction firm, but we are inspired by the Digicel Foundation's work, which is not limited to building schools. The Foundation also invests in community development through the funding of many social projects.

We congratulate the Foundation staff, who have made the effort to reach the most vulnerable communities in Haiti. We have seen numerous schools built in areas deemed inaccessible, and the team continues to strive to improve the educational level of

children, especially those with the poorest backgrounds. In addition, the construction of all these school buildings has contributed significantly to the country's economy by creating thousands of jobs at various sites.

As we evolved from MVF Construction to AFP Construction Plus, we are now more than satisfied with our partnership with the Foundation, an experience that has allowed us to grow as a company. The Digicel Foundation is a model institution that is badly needed in Haiti.

**Ing. Eddy Foresmy**  
**AFP Construction Plus**





## Remarks of an employee

After four years at Digicel, I joined the Foundation on September 5, 2011. Since then more than 100 schools had been built under my supervision, a significant number in terms of achievements but unfortunately not enough in a scarred and devastated country where education is extremely insufficient both academically and in terms of infrastructure. But what always comforted me is the immeasurable impact that each new school had on the beneficiary communities, with the creation of temporary employment enjoyed by parents at the construction sites, not to mention the transformation of these schools, from operating in makeshift shelters to being housed in beautiful, reliable and safe buildings.

My experience at the Digicel Foundation has always been as enriching as it has been exciting, the adventures follow one another but are not alike, from sites that are inaccessible by car during extremely long rainy spells to hostile environments, our daily life is often punctuated by surprises. However, we remain focused on the main goal of each new project, which is to provide several hundred children with appropriate school infrastructure in the most disadvantaged communities in the country.

I am delighted by the positive impact of my modest contribution to the Foundation and I enjoy looking at all the buildings I have built. But the one that has moved me the most is the reconstruction of the Petit Séminaire Collège St Martial, my alma mater, an establishment that gave me everything, that laid the foundation of my education. It was an honor and a privilege to be able to make a contribution, no matter how small, to this project that I felt bound to, a boomerang effect that fills me with joy.

I will always keep this pleasant memory of all these past achievements, and will maintain the same motivation for future projects. And I will always thank the Digicel Foundation for giving me the precious opportunity to make my contribution.

**Eng. Fritz Gerald Joseph**  
**Digicel Foundation**



Ecole Main Divine de Sylguerre in Lascahobas - 2011



Ecole Nationale PJ Mara de Jolivert in Bassin Bleu - Before its construction



Ecole Nationale PJ Mara de Jolivert in Bassin Bleu - 2018



# Professional Development

Teacher training in Camp Perrin - 2017

By investing in Haiti's school infrastructure, the Digicel Foundation's mission was to contribute to improving the country's quality of education. It quickly became apparent that it was not enough just to build new schools. We would also have to invest in the quality of instruction provided in our schools because unfortunately most teachers had large gaps in training and experience.

Thus, in 2008 in collaboration with Initiative Développement (ID), the Digicel Foundation launched an in-school teacher-training program for educators, through intensive development sessions held over the summer breaks. In 2012, an enhanced version of the program was set up in partnership with the Université du Québec à Montréal, Quisqueya University, and the Ecole Normale Ayiti Education.

At first, 20 young education professionals were trained so that they could, in turn, train school principals and teachers employed at schools built by the Digicel Foundation. After 6 years, this program has had a major impact. To date, more than 2,000 principals and teachers have participated in this program. Following a research study carried out among the teaching staff at our schools, we focused primarily on the following subjects: Math, French, and General Pedagogy, which consists of working on the Ministry of National Education and Vocational Training (MENFP) curriculum with the teachers, Classroom Management, and Physical Education and Sports (PES).

Training for school principals covers topics such as the educational role of the principal, administrative management, the school board, employment contracts, etc.

During each summer session, principals and teachers gather in Mazenod, Camp Perrin, to receive intensive training for approximately 5 weeks (2 for principals / 3 for teachers). However, a unique feature of this program is that trainers are constantly in the field, working directly with teachers in the classroom to assess the progress made and identify areas for improvement.

Through this program, teachers' skills have improved significantly and many gaps in children's learning have been bridged.

We congratulate and thank our trainers for fully supporting our professional development program and are pleased with the significant progress that has been made in recent years.





## Testimony of a trainer

The Digicel Foundation's contribution to improving the quality of teaching and learning in Haiti is invaluable. This program was strengthened by high-quality training offered by UQAM to a group of 20 trainers, in which I participated. This training helped me become a better trainer by improving my skills through new teaching methods. Since then, I have been more effective at assisting the groups of teachers and

principals from the various schools assigned to me..

**Océnia P. Benjamin**  
Digicel Foundation



Trainer certification ceremony with UQAM - 2015



School of Excellence award ceremony - 2011



Experimental sciences training in Camp Perrin - 2016

## Testimony of a trainer

With the launch of the training program in August of 2012, teachers from schools built or rebuilt by the Digicel Foundation have benefited from quality training. Most teachers with whom we trainers work have not had a chance to attend a «Teacher's College», so, while focusing on major teaching trends, classroom management, lesson planning, etc., we also reinforce the teachers' theoretical foundations as they relate to the academic content taught in class.

Our work requires us to spend sometimes up to six days a week away from our families to accompany teachers in the classroom and ensure that the concepts are well understood and properly transferred. We are very satisfied with the progress the teachers are making. This year, one of them said to me: «Thanks to this program, I learned how to plan my class sessions and have my students work in groups. Better yet, I know how to control and manage group activities effectively. Now my students know they can also learn from each other and participate actively in the tasks at hand.»

**Carlyo Jeudy**  
Digicel Foundation



Excursion to Saut Mathurine as part of the experimental sciences training – 2016





Training session with Université du Québec à Montréal - 2014



Director training in Port-au-Prince - 2010



Teacher training in Camp Perrin - 2015





# Grants

Food kit distribution after the earthquake on January 12, 2010

Faced with the many challenges to Haiti's sustainable development, the Digicel Foundation decided to fund projects aimed at promoting the autonomy and resilience of the most vulnerable groups in our society.

Through its grant program, the Digicel Foundation extended its investment to other sectors of the country beyond education. Thus, 10 years after its founding, approximately 1.2 million people have benefitted directly and indirectly from grants awarded to more than 160 projects.

The projects that the Foundation financed are spread throughout the country's 10 departments and are very diverse in scope, affecting themes such as inclusion of special needs individuals, human rights, civic education, adult literacy, environmental protection, access to safe drinking water, agriculture, higher education, new technologies, etc.

In addition, given the country's vulnerability to natural disasters, the Digicel Foundation assists impacted communities, for instance, by providing support to thousands of families in Gonaïves after the September 2008 floods and to the populations of the South and Grand'Anse departments in 2016 after hurricane Matthew.

To celebrate its 10th anniversary, the Digicel Foundation launched a new campaign called «Konbit Pou Chanjman» (Come together for change), which aims at supporting 10 organizations, one per department, with a donation of \$10,000 each. A unique feature of this campaign is that it has touched dozens of organizations in the 10 departments in a relatively short period of time. More than 300 project applications were received, evaluated, and the top 10 will be selected for funding.

We are deeply grateful to all our partner institutions and organizations who have made it possible for us to help so many people across Haiti.



## BSEIPH

For several years, the Office of the Secretary of State for the Integration of Persons with Disabilities (BSEIPH) and the Digicel Foundation have maintained a very fruitful and productive collaborative relationship in the area of disabilities.

The Digicel Foundation has provided technical and financial support for two income-generating projects that enable people with disabilities to increase their income and enjoy a better social life. Through this contribution, the Digicel Foundation has made a major step forward along the right path by choosing to participate in the development of a more inclusive Haitian society, which we are all striving for.

For this reason, I can publicly attest to the social responsibility credentials of a company like Digicel in the inclusion of people with disabilities. By investing part of its profit in a productive society, Digicel shows its concern for the fight against social exclusion and poverty.

**Gérald Oriol Jr.**  
State Secretary for the Integration of People with Disabilities



Preparation of a prosthesis by Healings Hands Haiti



## HAVEN

Haven wishes to sincerely thank all the team at the Digicel Foundation for the incredible support of our work in Haiti. The Digicel Foundation has made an enormous impact on our mission to support the people of Haiti, partnering with us through times of emergency, recovery and growth, and remaining committed to creating positive change together. From enabling our humanitarian response to 2016's Hurricane Matthew and opening access to clean water in communities across Haiti, to supporting our training projects and empowering the local people we work with to set up their own businesses, the Digicel Foundation has always been resolute in its dedication to helping the people of Haiti to reach their full potential and leave poverty behind for good.

**Leslie Buckley**  
Chairman



HAVEN chicken coop project



Activity organized for HELP scholars

## HELP

I studied economics at Quisqueya University, an opportunity I would have never had if I was not a recipient of a HELP scholarship. Currently, I am working on my thesis, with another HELP student, entitled “The External Profitability of Education: case study of HELP alumni from 2001 to 2016.” We have completed the writing part and are awaiting an appointment to present our defense.

HELP’s in-house thesis advisors have played an invaluable role throughout the process, assisting with the methodology, the hypothesis, the research and the required citations. No doubt, their support has greatly improved the outcome of our work. I am extremely grateful to have access to this service because so many university students in Haiti never complete their thesis

due to the absence of guidance.

HELP has not only provided me with a scholarship to attend university but has ensured that I have the tools to be a successful and a well-equipped professional by providing the thesis support in addition to many other services, including English classes, computer classes, leadership classes and internship opportunities. Thank you Digicel Foundation for supporting HELP and ultimately playing a key role in my professional development.

**Jean Kensle Figaro**  
HELP Scholar



Mr. Garry Delice, HELP's Country Director with a beneficiary of the organization





## Nos Petits Frères et Sœurs

Sometimes in Haiti, it is easy to feel so small, and powerless in the face of all the problems facing us. On days like that, I love to watch the children in our Special Needs School – NPFS Ste. Germaine. These young boys, and girls are so full of all that is beautiful in Haiti: they are full of life, full of courage, full of joy, full of love! You just have to spend a short time with them, and all of a sudden you have your head sorted! You quickly begin to see all that is possible! For many of these children, all they had known, before coming to us, was all the things they could not do! They could not go to a normal school because they could not walk, or they could not talk. Their lives were a constant reminder of all they could not do.

They found us, and we found them, and a whole new world opened up for them, and also for us running the programs. Yes indeed, each child that comes to our programs, is a teacher for us as each child has so much to teach us that are able bodied.

So often, I wish I could have their patience, their resilience, their openness.

As you can imagine, it costs a lot of money to run programs for children with severe disabilities, and it is very difficult to get donors to keep them going. Which brings me to the Digicel Foundation and the great support they give to our work. Finally a donor that came to visit, and said, "I like what you are doing, I will be happy to help you continue what you are doing, and by supporting you, I will make it possible for you to grow, and develop your program". We are very grateful for this support and we are also very impressed with the Foundation's commitment to education in Haiti.

**Gena Heraty**  
**Special Needs Program Director**



Nos Petits Frères et Sœurs in Tabarre



Community meeting

## AJWS

My colleagues and I at American Jewish World Service (AJWS) are deeply grateful for our strategic and fruitful partnership with the Digicel Foundation over the past seven years. We applaud the Foundation's generous support for and unwavering commitment to community development in Haiti. Together through our common work, our two organizations are helping to uplift and empower communities across Haiti, supporting them in advancing the social change they wish to see and shaping Haiti's

future. We congratulate the Foundation on its first decade of remarkable accomplishments, and we look forward with tremendous excitement to its second decade.

**Robert Bank**  
CEO & President



Fishing project on Ile à Vache



## FONHARE

With the support of the Digicel Foundation during fiscal year 2016–17, the Fondation Haïtienne de Réhabilitation (FONHARE) had the opportunity to develop an accessibility project in Ouanaminthe aimed at promoting participation and inclusion of people with disabilities in the active life of the community.

Through this project we provided accessibility to the following buildings: 4 schools for the inclusion of mobility-impaired children, the Ouanaminthe town hall so that taxpayers can be served under improved conditions, and the First Baptist Church to welcome its

parishioners with disabilities in a more dignified manner. Two local residents also benefited from added accommodations and accessibility to their home. I would like to express my gratitude to the Digicel Foundation because, thanks to this project, we have been able to make our community more inclusive and more resilient.

**Dr. Ivens Louius**  
**Chairman / Founder**



Winning athletes at the Special Olympics World Games - 2015



Konbit Pou Chanjman finalists

## Konbit Pou Chanjman

It is a great honor for me to represent the organization “Congrégation des Petits-Frères de Laguaminthe” as part of the ‘Konbit Pou Chanjman’ (Come together for change) campaign.

We were delighted to have the Foundation visit our community. Located in the North East department, our community is very difficult to reach and people here live in very challenging conditions. Because there are no sanitation facilities, residents dispose of their body wastes on the ground and near water sources. As a result, people in the area often suffer from cholera, typhoid, malaria and other diseases. Thanks to the Foundation, we have developed a project that we hope will be implemented to remediate the situation in our community.

We are also grateful to the Digicel Foundation for giving us the opportunity to participate in training sessions on communication and presentation skills, management, leadership and finances. These courses are extremely useful and will allow us to improve our organizational structure. The experience has been very rewarding and we have no words to describe it. We hope that the Foundation will maintain this same spirit of mutual assistance and continue to support those working to make their communities sustainable and inclusive.

**Isnay Marcellus**  
**Congrégation des Petits-Frères de Laguaminthe**



Agricultural project in l'Esthère - Konbit Pou Chanjman





Training in emergency care by the Scouts of Haïti



Deschappelles Community Library



## Staff Engagement

Activity to celebrate the 10<sup>th</sup> anniversary of the Foundation - 2017

From day one, it was decided that the best people to lead the efforts of the Digicel Foundation would be the company's employees. It was important that communities benefit not only from financial support but also from teamwork and the staff's commitment.

For 10 years, the interest shown by Digicel employees has grown every day. In addition to Digicel employees, who make up the majority of the Foundation's Board of Directors, dozens of employees regularly participate in our volunteer days. They are always available to assist us, whether to bring a little bit of joy to senior nursing homes, to participate in the reforestation and decoration of our schools, or to distribute Christmas toys to the students attending our schools.

The dedication, commitment, and enthusiasm of our volunteers motivates and inspires us all, and reinforces our mission to work tirelessly to improve the lives of thousands of people in need.

We warmly thank each and every one of the volunteers, we are forever grateful for the beautiful energy they bring to our projects each time. Their support is highly appreciated and they have a special place in the hearts of our many beneficiaries.



Volunteer day at Ecole Mixte Lagého of Tomazeau - 2007



Institution Chrétienne de la Restauration in Mirebalais - 2013

## Testimony of an employee

Getting involved socially in the community is very positive to my life balance because it allows me to escape the routine of my daily work.

Through my commitment to the Digicel Foundation, I feel that I am useful, both inside the company and to society in general; this is especially true because volunteering provides a space for exchange with my colleagues and the people of the communities where I serve.

I strongly encourage other employees to volunteer because it is an unforgettable experience. In fact, volunteering in the community is a win-win situation for both the beneficiaries and the employee; hence a double return!

**Urmine Sylla**  
**Digicel**



Volunteer day with Un Techno Para Mi Pais in Canaan after the earthquake - 2010



Internat Sainte Madeleine in Morne à Cabrit - 2015

## Testimony of an employee

I started volunteering with my family at a very young age. When Digicel decided to launch its foundation, I was more than happy to participate in the different activities. I don't think there is a greater sentiment than the warmth you feel when you see a smile on someone's face because, with a simple gesture, you have made a difference in their life.

The Digicel Foundation is involved not only in building schools, but also in training teachers and school principals to ensure that

young people receive a quality education. My experience as a volunteer with the Digicel Foundation is incredible and I would recommend and encourage all my colleagues to get involved in their own way in the various projects and make a difference in the lives of our brothers and sisters.

**Judith Jean Jeune**  
**Digicel**



Volunteer day at the communal retirement home - 2015





Carnival at Le Joly Garden - 2013



Christmas gift distribution - 2015



Blood drive - 2016

# Our Team



Board of Directors

The Digicel Foundation's most important resource remains the team of members that make up the Board of Directors and its very dynamic staff. The achievements to date have been possible thanks to their passion for Haiti's development, as well as their dedication and availability.

We are very grateful to the Digicel employees who, over the years, have put their know-how at the disposal of the Founda-

tion and have served on the Board of Directors. We are also very thankful to the staff, who have capitalized on the strategic vision to implement the programs with fervor.

We warmly thank each and every member of the Board and staff and express our gratitude for their skills and dedication.



Employees

## Board of Directors

### From left to right

**First row:** Nicholas Menos, Alcio Febe, Jean Phillippe Brun

**Second row:** Mae-Lynn Edouard, Belinda Ulysse, Josefa R. Gauthier, Judith Jean Jeune, Maude Louis Jean

**Absent:** Maarten Boute

## Employees

### From left to right

**First row:** Celder Desir, Lafalaise Audate, Fritz-Gérald Joseph, Sophia Stransky, Josefa R. Gauthier, Cherby Fortuné, Charles Leslie Metellus

**Second row:** Rachel Pierre Champagne, Nanianye Jostie Philippe, Winda Sylvain, Esther Policard Clotaire, Su-yen Simon Bertrand



Maarten Boute and Maria Mulcahy



Awards by Digicel Foundation members



Board of Directors 2010



Susan Walsh



Colm Delves



Damian Blackburn and Bernard Yacoub



Foundation team 2011



Board of Directors 2008



Fundación Carlos Slim

The Digicel Foundation strongly believes that building partnerships is one of the most effective ways to achieve better results because together we can accomplish more. Since its launch in 2007, the Digicel Foundation has partnered with dozens of organizations working tirelessly every day to build strong and resilient communities.

Throughout our 10 years of existence, the Digicel Foundation has also been able to count on the financial support of many institutions and individuals who believed in our leadership and decided to accompany us.

We warmly thank our partners and our generous donors for their trust and reiterate our deepest gratitude to them, particularly:

- American Jewish World Services
- Andrew Grene Foundation
- Anseye Pou Ayiti
- APAAC
- APH
- Architecture for Humanity
- Arthur Siskind and Family
- Artists for Haiti
- ASHALAS
- Ayiti Kay Vet
- Baycliff Developments Ltd.
- Bernard Yacoub
- Beyond Borders
- Bibliothèque Sans Frontières
- BND
- BRAC
- Brand Haiti
- Brian Mulroney
- British Red Cross
- BSEIPH
- Camara
- Care Haiti
- Caris Foundation
- CECI
- Centre d'Education Speciale
- Centre de Formation Mixte Saint Jude de Jolimeau
- Centre de Promotion des Femmes Ouvrieres
- Centre de Recherche en Education Pour le Developpement

- Centres pour le Développement et la Sante
- Ciné Institute
- Cités Unies France
- CLE
- CMBM
- Colm and Paula Delves
- Concern Worldwide
- Congrégation Religieuse Jean Marie
- Denis and Catherine O'Brien
- Deutsche Bank Americas Foundation
- Digicel
- Earthspark
- Ecole Normale Ayiti Education
- Edem Foundation
- EDS Ltd.
- EqualHealth
- Etablissement de Bienfaisance Pour Les Orphelins
- Femme en Démocratie
- Firmenich
- First Communications Ltd.
- FLADH
- FOKAL
- Fondation Barbancourt
- Fondation Dr. Louis G. Lamothe
- Fondation Guillaume
- Fondation Orlo / IDMI
- Fondation Paradis des Indiens
- FONHARE
- Fonkoze
- Fundación Carlos Slim
- GARR
- Generation Roots Movement
- Giving Sight
- Goals Haiti
- Grahn-Monde
- GRIEAL
- Habitat for Humanity
- Haiti Biz SA
- Haiti Children
- Hands Together
- Happy Hearts Fund
- Haven
- Healing Hands Haiti
- HELP
- Hibernia College
- Hope Haiti House
- Hôpital Albert Schweitzer
- Hugh Mulrooney and Supporters
- Idejen
- Institution Saint Louis de Gonzague
- Inveneo
- IRC
- Iris O'Brien Foundation
- ISECAP
- JP/HRO
- Kentz Corp. Ltd.
- Le Hir Family
- Les Missionnaires Oblats
- Lucy Gaffney
- Marimex
- Mark McGrath
- Mary Black Foundation
- Neal and Massy Foundation
- MediShare
- Mercy and Sharing
- Merlin
- Microsoft Philanthropies
- MENFP
- Miseen Cara
- NGJHDA
- Nos Petits Frères et Sœurs
- NRG
- ODES
- OJADH
- OSDPC
- Organisation Pour la Promotion de l'Éducation de l'Enfant
- Orphanage FEDIROJECO
- Outreach
- PAM
- Paradis des Indiens
- Partners in Health (Zanmi Lasante)
- Petit Séminaire Collège Saint Martial
- PNCS
- PRODEV
- PROUNIQ
- Restavek Freedom
- Réunion Sportive d'Haiti
- RHT Plaza
- RPPDHA
- RTE
- Safari Motors
- Scouts d'Haiti
- Selakoun
- SHAA
- Sœurs de Saint Joseph de Cluny
- SOIL
- Solengy
- Soul of Haiti
- Special Olympics Haiti
- Stiller Foundation
- Structures d'Appui Au Développement d'Haiti
- Suas Ltd.
- Texas Christian University
- The Cyprien Foundation
- Thinking Development
- Timkatec
- Un Techo Para Mi Pais
- UNEPH
- UNIF
- UNIFA
- Université Quisqueya
- United Way Trinidad and Tobago
- Université de Notre Dame
- W. K. Kellogg Foundation
- Wings of Hope
- World Vision





Happy Hearts Fund and Stiller Foundation



Kentz Corp. Ltd.



United Way Trinidad and Tobago



Neal & Massy Foundation



Zanmi Lasante



W. K. Kellogg Foundation



Sœurs de Saint Joseph de Cluny



J/P Haitian Relief Organization

# Our 175 Schools



## Artibonite

Ecole Bon Berge de Canal Bois  
 Ecole Communautaire de Bigue  
 Ecole Communautaire de Bigue (Expansion)  
 Ecole de l'Association des Anciennes Elèves de Mère Sainte Alvire  
 Ecole Marie Cité Morisset de Sanoix  
 Ecole Mixte La Providence  
 Ecole Mixte Presbytérale Sacré Cœur  
 Ecole Nationale de Goyavier  
 Ecole Nationale Mère Sainte Alvire  
 Ecole Nationale St Michel de l'Attalaye  
 Ecole Saint Pierre Claver  
 Ecole St Joseph Emaus  
 Institution Mixte Jean-Francois Biassou

## Center

Centre Familiale d'Etude et d'Apprentissage - Campus Julie Siskind  
 Ecole Annonciation de Bernaco  
 Ecole Bon Berger de Gros Moulin  
 Ecole Bon Samaritain de Sarazin  
 Ecole Bon Samaritain de Loncy  
 Ecole Bon Samaritain de Thomonde  
 Ecole Communautaire Mixte Cholette  
 Ecole Communautaire Mixte St Esprit de Colladère  
 Ecole Congréganiste Nationale Marie Auxiliatrice de Thomonde  
 Ecole Foyer des Enfants de Desbayes  
 Ecole La Pléiade de Cange  
 Ecole Main Divine de Sylguerre

Ecole Mixte Eben-Ezer de Fond Cheval  
 Ecole Nationale Charlemagne Péralte  
 Ecole Nationale de Colombier  
 Ecole Nationale de Monte Grande  
 Ecole Nationale de Thomassique  
 Ecole Nationale Grande Savane  
 Ecole Nationale Rivière Cannot Madame Jacques  
 Ecole Notre Dame Perpétuel Secours de Lascahobas  
 Ecole Presbytérale St Benoit La Boule  
 Ecole Roche La Pierre de Lascahobas  
 Ecole Saint Jean Baptiste de Epin  
 Ecole Saint Marc de Cabestor  
 Ecole Saint Michel de Morne Mouton  
 Ecole Sainte Claire de Saut d'eau  
 Ecole St Francois de Corpporant  
 Ecole St Paul de Morne Thomonde  
 Ecole Ste Croix de Hicaque  
 Foyer Divin de Lacheteau  
 Institution Chrétienne de la Restauration

## Grande Anse

Centre Communautaire Perpétuel Secours  
 Collège Immaculée Conception  
 Collège St Raymond  
 Collège St. Raymond (Expansion)  
 Ecole la Voie des Anges  
 Ecole Nationale André  
 Ecole Nationale Lesson  
 Ecole Nationale Nouvelle de Marfrand

## Nippes

Ecole Communautaire de Didier  
 Ecole Nationale Carrefour Lundi  
 Ecole Nationale de Grande Rivière Jolie  
 Ecole Nationale St Michel du Sud  
 Lycée Nationale St Catherine

## North

Collège Baptiste Salem de Dondon  
 Collège Marie Auxiliatrice des Sœurs Salésiennes de Don Bosco  
 Ecole Communautaire de Mayaya  
 Ecole Frères St Joseph  
 Ecole Nationale Bas Pinal  
 Ecole Nationale Carrefour des Pères  
 Ecole Nationale de Grand Boucan

Ecole Nationale de Yayou  
Ecole Nationale Laporte  
Ecole Nationale Mixte de la Bruyère  
Ecole Nationale Mixte du Borgne  
Ecole Notre Dame de Lourdes  
Institution La Référence

## North East

Ecole Nationale de Martin  
Ecole Nationale de Moussignac  
Ecole Nationale de Savane-Carré  
Ecole Nationale Mixte de Juchereau  
Ecole Nationale Mixte Ti Laurier  
Ecole Saint Francois Xavier  
Fondation Retour à la Joie  
Institution la Salésienne de Ouanaminthe  
Lycée National Romulus Pierre de Grand Bassin

## North West

Ecole Boisrond Tonnerre de Bravar  
Ecole Communautaire Fondation de Grann Lison  
Acadien  
Ecole Doux Jésus de Colette  
Ecole Nationale de Catron  
Ecole Nationale de Dolcine  
Ecole Nationale de Golas  
Ecole Nationale PJ Mara de Jolivert  
Ecole Nationale de Passe Catabois  
Ecole Presbytérale Alexandre Pétion  
Ecole Presbytérale Jean Marie Vianney  
Institution Mixte Brière Hyacinthe  
Lycée de la Nativité

## South

Centre De Recherche et de Formation Weedy Alexis  
Centre d'Etudes de Gamaliel  
Centre Unifié de Mersan  
Ecole Bienheureux Joseph Gérard de Roche-Ja-  
bouin  
Ecole Bon Samaritain  
Ecole Communautaire de Nathan  
Ecole Fondation l'Athlétique d'Haïti  
Ecole Nationale Congréganiste de Port Salut  
Ecole Nationale de Debouchette  
Ecole Nationale de Fond des Blancs

Ecole Nationale Mixte de Tiburon  
Ecole Nouvelle Vision de Cavaillon  
Ecole St François d'Assise de Béraud  
Ecole St François d'Assise Ile à Vache

## South East

Collège Education Moderne de Marbial  
Ecole Frères Clément  
Ecole Marie Reine Immaculée  
Ecole Modern School et Kindergarten  
Ecole Nationale Charles Moravia  
Ecole Nationale Congréganiste St Joseph  
Ecole Nationale Mare Ramier  
Ecole Pa Nou  
Ecole Sainte Thérèse

## West

Bon Samaritain Institution  
Centre Pédagogique Nouvelle Vision  
Collège Antoine Frère Adrien  
Collège Mixte Georges Derex  
Ecole Anglicane de Melier  
Ecole Atelier de Corail - IDEJEN  
Ecole Communautaire ANC de Grande Savane  
Ecole Communautaire de Fond d'Oie  
Ecole Communautaire de Germain  
Ecole Communautaire de la Fraternité de Gros  
Mangle  
Ecole des Frères Louis Borno  
Ecole Evangélique Chrétienne de Gressier  
Ecole Fraternité de Petite Source  
Ecole Mixte Lagého  
Ecole Mixte Ministère de Jésus Christ  
Ecole Mixte Source d'Espoir  
Ecole Nationale de Bas Mandier  
Ecole Notre Dame du Perpétuel Secours à Durissy  
Ecole Notre Dame du Perpétuel Secours à Durissy  
(Expansion)  
Ecole Notre Dame du Perpétuel Secours au Belair  
Ecole Notre Dame Marie  
Ecole Presbytérale Sainte Anne  
Ecole Wesner Ovide  
Institution de Formation Educative de Bois-Tombe  
Institution Mixte Henry Christophe  
Institution Mixte les Frères d'Abraham  
Institution Toussaint Louverture

Internat Sainte Madeleine  
Les Petits Diamants Rouges de Montessori  
Annexe Petit Agneau  
Centre Rosalie Javouhey  
Collège Immaculée Conception  
Collège Andrew Grene  
Collège Andrew Grene (Expansion)  
Collège Classique d'Haïti  
Collège Sainte Croix  
Ecole Anne-Marie Javouhey  
Ecole Charles H. Mason  
Ecole Communale de Portail Léogane  
Ecole Communautaire Saint Jeanne de Chantal  
Ecole Immaculée Conception  
Ecole Le Joly Garden  
Ecole Les Lauriers de Saint Martin  
Ecole Mère Louise  
Ecole Mixte Adrien Massa  
Ecole Mixte Rescue One Child  
Ecole Petit Agneau  
Ecole Préscolaire Saint Joseph  
Ecole Primaire Boisrond Tonnerre  
Ecole Primaire Mixte Emmanuel  
Ecole Primaire Mixte Emmanuel (Expansion)  
Ecole Saint Patrick  
Ecole Union des Apôtres  
Foyer Culturel St Vincent de Paul  
Institution Chrétienne de la Restauration  
Institution Jean-Marie Guilloux  
Institution Mixte de la Grâce  
Institution Mixte Foyer des Archanges  
Institution Mixte les Papillons Légers  
Institution Scolaire Muspan  
Petit Séminaire Collège Saint Martial



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**DIGICEL HAITI FOUNDATION**

**Financial Statements**

**March 31, 2017**

**(With Independent Auditors' Report Thereon)**

**Independent Auditors' Report**

The Board of Directors  
Digicel Haiti Foundation:

*Opinion*

We have audited the financial statements of Digicel Haiti Foundation (the Foundation), which comprise the balance sheet as at March 31, 2017, the statements of income and expenses, changes in fund balance and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of March 31, 2017, its financial performance and its cash flows for the year then ended, in accordance with International Financial Reporting Standards.

*Basis for opinion*

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements applicable in Haiti, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Responsibilities of Management and those charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, Management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

*Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.



- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MÉROVÉ-PIERRE - CABINET D'EXPERTS-COMPTABLES

*Mérové-Pierre - Cabinet d'Experts-Comptables*

7, Rue Lechaud - Bourdon  
Port-au-Prince, Haiti

June 5, 2017

**Digicel Haiti Foundation**  
**Balance Sheets**  
**March 31, 2017 and 2016**  
**(Expressed in US dollars)**

	Notes	2017	2016
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	5	\$ 180,852	301,844
Accounts receivable, net	6	13,235	584,167
Advances to contractors for projects	7	53,362	408,312
Advances to suppliers		43,552	16,391
Construction materials		<u>91,345</u>	<u>165,869</u>
		382,346	1,476,583
<b>FIXED ASSETS, NET</b>	8	<b>33,173</b>	<b>54,479</b>
		<u>415,519</u>	<u>1,531,062</u>
<b>CURRENT LIABILITIES AND NET ASSETS</b>			
Accounts payable	9	60,526	214,615
<b>NET ASSETS</b>			
Fund balance		1,197,217	2,019,106
Translation adjustment		<u>(842,224)</u>	<u>(702,659)</u>
		354,993	1,316,447
		<u>\$ 415,519</u>	<u>1,531,062</u>

See accompanying notes to financial statements

**Digicel Haiti Foundation**  
**Statements of Income and Expenses**  
**Years ended March 31, 2017 and 2016**  
**(Expressed in US dollars)**

	Notes	2017	2016
<b>INCOME</b>			
<b>CONTRIBUTIONS:</b>			
Cash contributions – Unigestion Holding S.A. (Digicel Haiti)		\$ 3,651,334	8,097,244
Cash contributions – others	10	<u>761,591</u>	<u>608,399</u>
		4,412,925	8,705,643
<b>OTHER INCOME:</b>			
Foreign exchange gain		<u>60,998</u>	<u>150,908</u>
<b>TOTAL INCOME</b>		<b>4,473,923</b>	<b>8,856,551</b>
<b>EXPENSES</b>			
FUNDING OF PROJECTS	11	4,749,913	7,626,265
<b>ADMINISTRATIVE EXPENSES:</b>			
Salaries and employees benefits	12	302,596	382,909
Repair and maintenance of vehicles		57,499	44,634
Marketing		38,440	16,748
Travel		34,903	50,084
Fuel allowance		31,312	32,751
Professional fees		20,428	25,385
Depreciation	8	15,431	17,738
Others		<u>45,290</u>	<u>77,209</u>
		545,899	647,458
<b>TOTAL EXPENSES</b>		<b>5,295,812</b>	<b>8,273,723</b>
<b>(Deficit) surplus of income over expenses</b>		<b>\$ (821,889)</b>	<b>582,828</b>

See accompanying notes to financial statements

Digicel Haiti Foundation  
 Statements of Changes in Fund Balance  
 Years ended March 31, 2017 and 2016  
 (Expressed in US dollars)

	Fund balance	Translation adjustment	Total
<b>Balance as of March 31, 2015</b>	\$ 1,436,278	(391,840)	1,044,438
Surplus of income over expenses	582,828	-	582,828
Translation adjustment	-	(310,819)	(310,819)
<b>Balance as of March 31, 2016</b>	\$ 2,019,106	(702,659)	1,316,447
Deficit of income over expenses	(821,889)	-	(821,889)
Translation adjustment	-	(139,565)	(139,565)
<b>Balance as of March 31, 2017</b>	\$ 1,197,217	(842,224)	354,993

See accompanying notes to financial statements

Digicel Haiti Foundation  
 Statements of Cash Flows  
 Years ended March 31, 2017 and 2016  
 (Expressed in US dollars)

	Notes	2017	2016
<b>OPERATING ACTIVITIES</b>			
(Deficit) surplus of income over expenses		\$ (821,889)	582,828
<i>Adjustments to determine net cash flows provided by operating activities:</i>			
Depreciation	8	15,431	17,738
Translation adjustment		(139,565)	(310,819)
<i>Net changes in current assets and current liabilities:</i>			
Decrease (increase) in advances to contractors for projects		354,950	(147,877)
(Increase) decrease in advances to suppliers		(27,161)	7,300
Decrease (increase) in construction materials		74,524	(107,119)
Decrease (increase) in accounts receivable, net		570,932	(156,737)
(Decrease) increase in accounts payable		(154,089)	156,344
<b>Net cash flows (used in) provided by operating activities</b>		<b>(126,867)</b>	<b>41,658</b>
<b>INVESTING ACTIVITIES</b>			
Increase in fixed assets	8	-	(35,600)
Translation adjustment	8	5,875	16,135
<b>Net cash flows provided by (used in) investing activities</b>		<b>5,875</b>	<b>(19,465)</b>
Net (decrease) increase		(120,992)	22,193
Cash and cash equivalents at beginning of year		275,375	288,541
Effect of foreign exchange on cash and cash equivalents at beginning of year		26,469	(8,890)
<b>Cash and cash equivalents at end of year</b>	5	<b>\$ 180,852</b>	<b>301,844</b>

See accompanying notes to financial statements



2) **BASIS FOR FINANCIAL STATEMENTS PREPARATION (CONTINUED)**

(b) **Basis of measurement**

These financial statements are presented on a historical cost basis, using the accrual basis of accounting.

The fair value of the financial assets and liabilities is practically equal to their cost.

(c) **Currency presentation**

The functional currency of the Foundation is the Haitian Gourde but at the request of Management, the financial statements are presented in US Dollars.

(d) **Use of estimates and judgment**

In preparing these financial statements, Management must make estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, and the presentation of contingent assets and liabilities, and the income and expenses of the year. Estimates and underlying assumptions are reviewed continuously. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in future periods affected. Although these estimates are based on Management's best knowledge of current events and actions, actual results may differ from those estimates.

According to Management, the financial statements were prepared on an adequate basis using fair judgment in all material respects and in accordance with the accounting policies summarized below.

3) **SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

(a) **Conversion of foreign currencies**

Transactions denominated in currencies other than the functional currency (Gourde) are recorded in the functional currency at the actual exchange rates existing at the dates of the transactions.

Monetary assets and liabilities denominated in currencies other than the functional currency are reported at the exchange rates prevailing at year-end. Any unrealized gain or loss arising from a change in exchange rates subsequent to the date of the transaction is included as foreign exchange gain or loss in the statement of income and expenses.

3) **SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

(a) **Conversion of foreign currencies (continued)**

The presentation currency is the US dollar. In accordance with IAS 21, the results and financial position of the Foundation expressed in the functional currency are translated into the presentation currency as follows:

- Assets and liabilities for each balance sheet presented, are translated at the closing rate at the date of each balance sheet;
- Net assets other than income for the year are translated at year-end exchange rates;
- Income and expenses for each income statement are translated at average exchange rates.

All resulting exchange differences are recognized as a separate component of net assets.

(b) **Cash and cash equivalents**

Cash and cash equivalents are cash on hand and bank current accounts which are readily convertible into cash without notice. These are reflected at cost.

(c) **Construction materials**

Construction materials are recorded at cost and represent a reserve of metal profiles, a frequently used material, difficult to find in Haiti, and paint. They are sold to contractors as needed (note 10).

(d) **Contributions**

Contributions to the Foundation represent cash and non-cash donations. Income from these donations is recognized when the conditions related to the transfer of assets from the contributor to the Foundation are met.

Cash contributions from Unigestion Holding S.A. (Digicel Haiti) represent contributions received or receivable in cash from that company in Haiti.

Other cash contributions are provided by several international donors.

Contributions received for charges to be recorded in a future year are deferred until the year where the related charges are incurred.

**Digicel Haiti Foundation**  
**Notes to financial statements**

**3) SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(e) Funding of projects and advances to contractors**

A contractual framework surrounds each construction / renovation of school project. Per the terms of the contract, specific phases of work are identified and give rise to payments to the contractors.

Payments made are recorded as advances to contractors on projects. During the year, as projects are completed, the related liability is set up with a corresponding charge to the funding of projects expenses; and, later on, the advances are eliminated against the liability.

Expenses for grants are expensed when the disbursements are approved with the exception of grants made for the construction of schools that are treated as described above.

**(f) Income taxes**

Due to its legal status, Digicel Haiti Foundation is exempt from income taxes.

**4) FINANCIAL RISK MANAGEMENT**

**Liquidity risk**

The Foundation evaluates its ability to meet its obligations on an ongoing basis. Based on these evaluations, the Foundation devises strategies to manage liquidity risk.

**Credit risk**

Cash and cash equivalents are kept at a large local bank. Management does not believe there is a risk of non-performance by that bank.

Accounts receivable are closely monitored and impairment provision is created whenever necessary. The net amount receivable is considered to be a low credit risk.

Advances to contractors for projects and to suppliers are with reputable contractors and Management believes there is no significant impairment risk thereon. If required, an impairment provision is recognized.

(Continued)

**Digicel Haiti Foundation**  
**Notes to financial statements**

**4) FINANCIAL RISK MANAGEMENT (CONTINUED)**

**Foreign exchange risk**

Foreign exchange risk results from inappropriate matching between the assets and liabilities denominated in foreign currency, which could lead to a long or short position impacted by the fluctuation of the Haitian Gourde versus those foreign currencies.

At March 31, 2017 and 2016, the Foundation had long positions in US dollars, equivalent to \$ 156,452 and \$ 231,478. For each variation of one Gourde versus the US dollar, the position in US dollars would result in an exchange gain or loss of approximately \$ 1,565 in 2017 and \$ 2,315 in 2016.

The rates of exchange of one Haitian gourde for one US dollar are as follows:

	<u>2017</u>	<u>2016</u>
March 31	69.32	61.74
Average rate	69.95	54.96

**Operational risk**

Management has put in place procedures to ensure that all constructions/renovation of schools are in line with the estimates and that all disbursements are properly authorized and well documented. Qualified engineers, working at Digicel Haiti Fondation, regularly inspect the construction sites to ensure that the construction plans are followed, and not only in terms of the quality of the materials used but also in terms of the competence of the workers and of meeting the deadlines. Also proformas are obtained whenever possible and all checks need two signatures from top Management, when the payment is \$ 100,000 or more. Under this amount, the Executive Director may sign with the Finance Manager. Finally, adequate segregation of duties combined with restricted access to the accounting system contributes to minimizing operational risk. The accounting system is also designed to produce reports on a timely basis.

**5) CASH AND CASH EQUIVALENTS**

As of March 31, cash and cash equivalents are as follows:

	<u>2017</u>	<u>2016</u>
Cash	\$ 966	972
Current account – gourdes	13,280	58,808
Current account – US dollars	<u>166,706</u>	<u>242,064</u>
	<u>\$ 180,852</u>	<u>301,844</u>

Only the current account in gourdes bears interest at a very low rate.

(Continued)

**Digicel Haiti Foundation**  
Notes to financial statements

**6) ACCOUNTS RECEIVABLE**

Accounts receivable include:

	2017	2016
Unigestion Holding S.A. (Digicel Haiti), a related company - gourdes	\$ 12,475	495,077
Contractors	760	84,854
Others	-	4,236
	<u>\$ 13,235</u>	<u>584,167</u>

**7) ADVANCES TO CONTRACTORS FOR PROJECTS**

Advances on projects are to contractors for the construction and, to a lesser extent, for the renovation of schools.

**8) FIXED ASSETS, NET**

Fixed assets, net are comprised of only vehicles and evolved as follows:

	2017	2016
Balance at beginning of year	\$ 54,479	52,752
Acquisitions	-	35,600
Translation adjustment	(5,875)	(16,135)
Less depreciation	(15,431)	(17,238)
Balance at end of year	<u>\$ 33,173</u>	<u>54,479</u>

**9) ACCOUNTS PAYABLE**

Accounts payable are as follows:

	2017	2016
Accounts payable- projects:		
Gourdes	\$ 24,531	174,257
US dollars	<u>10,254</u>	<u>10,586</u>
	<u>34,785</u>	<u>184,843</u>
Accounts payable – others:		
Gourdes	<u>25,741</u>	<u>29,772</u>
	<u>25,741</u>	<u>29,772</u>
	<u>\$ 60,526</u>	<u>214,615</u>

(Continued)

**Digicel Haiti Foundation**  
Notes to financial statements

**10) CASH CONTRIBUTIONS – OTHERS**

Cash contributions – others are as follows:

	2017	2016
Happy Hearts	\$ 366,818	361,424
Dennis O'Brien	99,924	4,020
The American Ireland	74,944	-
Microsoft Corporation	50,000	-
Colm Delves-Donation	49,919	-
Lucy Gaffrey	19,944	-
Andrew Greene Foundation	18,870	-
Revenue on sales of paint	13,440	7,875
O'Brien Foundation	8,013	2,046
Revenue on sales of perfites	6,083	14,162
Petit Séminaire – Collège Saint-Martial (a)	290	98,280
Soeurs Saint-Joseph de Cluny (a)	-	83,538
Others	<u>53,346</u>	<u>37,054</u>
	<u>\$ 761,591</u>	<u>608,399</u>

a) In 2016, Digicel Haiti Foundation has performed works for those two local institutions and these amounts represent their contributions.

**11) FUNDING OF PROJECTS**

During the years ended March 31, the Foundation funded projects in the following fields:

	2017	2016
Education (a)	\$ 3,468,441	6,190,544
Grants (b)	<u>1,281,472</u>	<u>1,435,721</u>
	<u>\$ 4,749,913</u>	<u>7,626,265</u>

(a) Education expenses relate to construction of schools in various departments of Haiti, school furniture and supplies, and teachers training programs. In 2017 and 2016 respectively, 11 and 13 school projects were completed.

(Continued)

**Digicel Haiti Foundation**  
Notes to financial statements

**11) FUNDING OF PROJECTS (CONTINUED)**

(b) Grants are amounts of money given to organizations for specific purposes which are defined prior to disbursement and are outlined in a signed memorandum of understanding. They are as follows:

	2017	2016
American Jewish World Service	\$ 200,000	470,000
Nos Petits Frères et Sœurs	158,375	198,690
Camara Éducation Ltd.	137,500	122,860
Prodev	45,685	87,336
Special Olympics Haïti	45,685	43,213
Autres	<u>694,227</u>	<u>513,622</u>
	\$ 1,281,472	1,435,721

**12) SALARIES AND EMPLOYEES BENEFITS**

Salaries and employees benefits are comprised of:

	2017	2016
Salaries and benefits	\$ 256,196	314,767
Bonuses	<u>46,400</u>	<u>68,142</u>
	\$ 302,596	382,909

**13) COMMITMENTS**

At March 31, 2017, the Foundation is committed to pay \$ 1.5 million relating to the completion of the construction and rehabilitation of schools.

The Foundation is also committed to contribute \$ 0.6 million to various non-profit organizations; as follow:

2018	US\$	300,000
2019		<u>300,000</u>
	US\$	<u>600,000</u>



**Digicel** Foundation